Engendered Orange-Fleshed Sweetpotato Project Planning, Implementation, M&E

Volume 4 - Session Thirteen
Developing an M&E Plan/Matrix
and Implementing an M&E
System: Responsibilities and
Processes

Objectives Volume 4 - Session Thirteen

- Explain the importance of an M&E Plan/Matrix
- Analyze a project's M&E Plan/matrix
- Practice developing an M&E Plan/Matrix
- Demonstrate monitoring and reporting responsibilities as processes of an M&E system

Objectives Volume 4 - Session Thirteen (cont'd)

- Present a Toolbox to identify day-to-day output and outcome monitoring process
- Discuss the importance of Data Management Flow

The importance of an M&E Plan/Matrix

- It provides a framework for collecting accurate, relevant and timely information to enable the project meet information needs for all stakeholders.
- It articulates performance indicators designed to track performance of results which anticipates to deliver

The importance of an M&E Plan/Matrix (cont´d)

It outlines the why, what, when, who and the how of monitoring activities to keep implementers abreast of the progress of implementation as well as the realization of program purpose.

Key elements of the M&E Plan/Matrix

They are:

- Indicators
- Baseline information
- Methods for data collection and processing
- Measurement tools and sources of data
- Definition of responsible parties

Indicator - definition

- 'A quantitative or qualitative factor or variable that provides a simple and reliable basis for assessing achievement, change or performance. A unit of information measured over time that can help show changes in a specific condition. Source: Guijt and Woodhill (2002)
- Making the most of indicators (and seeing their limits) means deciding whether or not to use indicators or opt for questions and if so, how to construct and use them to tell the story of change. Source: Guijt (2007, p. 27)

Indicators

- Each evaluation question will have a <u>range of</u> <u>indicators or other information needs</u> to answer the question.
- Together they can give a <u>comprehensive answer</u> to the question being evaluated.
- Negotiate indicators with stakeholders, especially primary intended users of the evaluation.

Baseline information

- Information about the <u>initial starting point</u> or situation before any intervention has taken place.
- Can help <u>assess change over time</u> and redefining development initiative at start up
- Some baseline information may already be <u>present</u>, e.g., through the situational assessment for the development initiative, or secondary data like reports, or statistical data from other organisations.
- Some baseline information can be acquired <u>retrospectively</u> such as through storytelling.

Data collection & processing

- Decide whether you need <u>quantitative or qualitative data</u>, or both.
- Data collection methods can be <u>individual</u> (e.g. for sensitive information) or <u>group-based</u> (e.g. to encourage learning).
- Data collection methods need to be <u>participatory</u> (where possible), especially when shared learning is important.
- The methods you select will depend on the kind of <u>information</u> you require and the <u>purpose</u> of the evaluation.

The RAC M&E Plan/Framework

Double click the Microsoft Excel File (Handout 4.13.2)

Monitoring Responsibilities

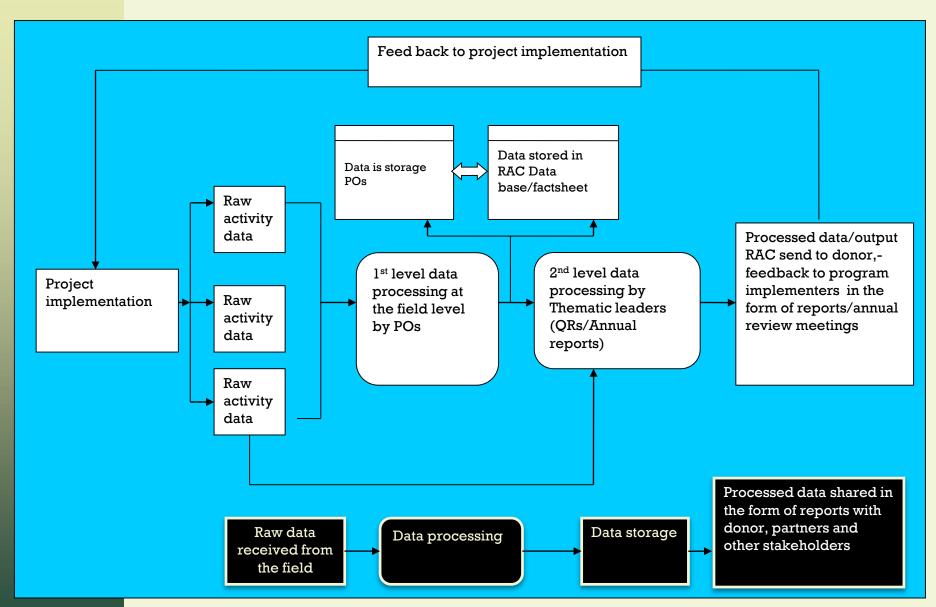
Monitoring responsibilities

- Day to day monitoring/process
 - POs (implementers)
- Output Monitoring (Quarterly)
 - POs, FDs, Thematic leaders, M&E,
- Outcome monitoring (Annually)
 - FDs, Thematic leaders, M&E, PM, Donor, Partners & Beneficiaries

Toolbox

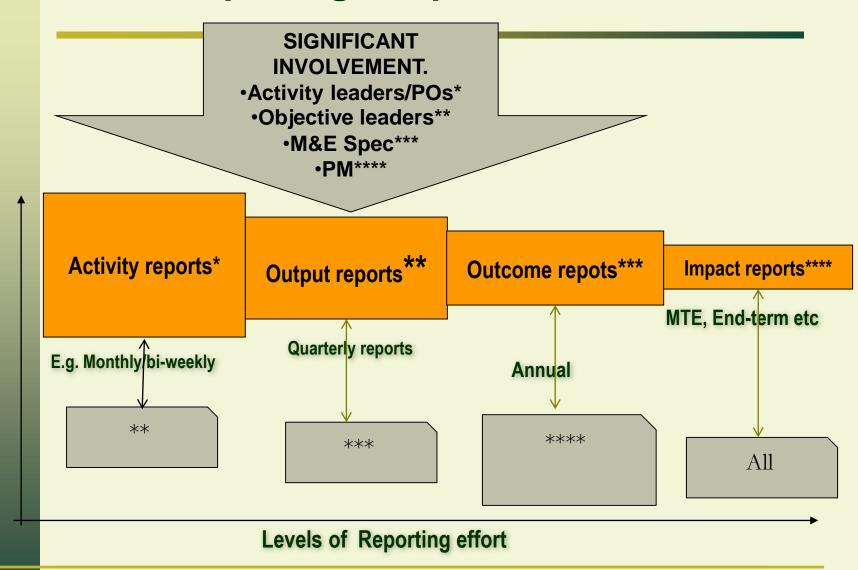
- Day to day monitoring/process
 - Attendance registers
 - Activity reports
 - Field reports
- Output Monitoring (Quarterly)
 - Quarterly narrative reports,
 - Case studies
 - Factsheets (Monitoring of targets & achievements)
- Outcome monitoring (Annually)
 - Factsheets
 - Financial report
 - Annual report
 - Survey reports

Data Management/Flow



Reporting and Reporting Responsibilities

Reporting Responsibilities



Thematic Reports

- Checklist based
 - Progress on implementation
 - Highlight significant planned and unplanned activities implemented and <u>outputs</u> produced
 - Highlight on significant planned activities not done and outputs not produced
 - Intermediate results
 - Quick assessment of significance of rate of implementation
 - Assessment of budget expenditure
 - Status of collaboration with partners

Thank You!